Executive Council

annual report
2004 - 2005

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Executive Council
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Contents

2 Preface
3 Minister's Accountability Statement
4 Message from the Minister
5 Management's Responsibility for Reporting

6 **Overview**
6 Highlights
7 Organizational Chart
8 Operational Overview
10 2004-2005 Key Activities – Office of the Chief Internal Auditor
11 2004-2005 Key Activities – Public Affairs Bureau

15 **Results Analysis**
15 Auditor General's Report on Performance Measures
16 Ministry Expense by Core Business
16 Results Discussion and Analysis
17 Performance Measures – Office of the Chief Internal Auditor
18 Performance Measures – Public Affairs Bureau

23 **Financial Information**
23 Table of Contents
24 Auditor's Report
25 Financial Statements

39 **Alphabetical Listing of Government Entities' Financial Statements**

Preface

The Public Accounts of Alberta are prepared in accordance with the *Financial Administration Act* and the *Government Accountability Act*. The Public Accounts consist of the annual report of the Government of Alberta and the annual reports of each of the 24 Ministries.

The annual report of the Government of Alberta released June 29, 2005, contains the Minister of Finance's accountability statement, the consolidated financial statements of the Province and a comparison of the actual performance results to desired results set out in the government's business plan, including the *Measuring Up* report.

This annual report of the Ministry of Executive Council contains the Minister's accountability statement, the audited financial statements of the Ministry and a comparison of actual performance results to desired results set out in the Ministry's business plan. This Ministry's annual report also includes other financial information as required by the Financial Administration Act and Government Accountability Act, either as separate reports or as a part of the financial statements, to the extent that the ministry has anything to report.

Minister's Accountability Statement

The Ministry's Annual Report for the year ended March 31, 2005, was prepared under my direction in accordance with the *Government Accountability Act* and the government's accounting policies. All of the government's policy decisions as at September 12, 2005 with material economic or fiscal implications of which I am aware have been considered in the preparation of this report.

Ralph Klein
Premier

Message from the Minister

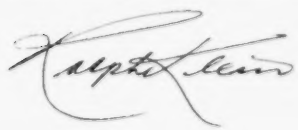
I'm pleased to offer Albertans this report on the activities of Executive Council for 2004-05. It includes operational highlights and financial information for Executive Council, the Office of the Chief Internal Auditor and the Public Affairs Bureau.

The main responsibility of Executive Council is to provide direction and support for the work of Government of Alberta ministries. Executive Council staff are focused on providing overall leadership to government ministries and ensuring government programs and services meet the needs of Albertans. This includes the ongoing development and monitoring of short-, medium- and long-term priorities for the government as a whole, and of government's key cross-ministry initiatives. Executive Council is also responsible for providing policy, planning, communications and administrative support for the Premier's office, Executive Council, the Office of the Lieutenant Governor, the Protocol Office and the Alberta Order of Excellence.

This report marks the first full fiscal year for the Office of the Chief Internal Auditor. During the year, the Office completed 179 audit projects designed to help ensure that government operations are as efficient and cost-effective as possible and comply with Government of Alberta legislation, regulations and policies. That goal will continue to be a focus both for the Office of the Chief Internal Auditor and for government as a whole.

The Alberta Centennial was also a key focus across government in 2004-05. This included preparations for the Alberta 2005 Royal Visit of Her Majesty Queen Elizabeth II and His Royal Highness The Duke of Edinburgh. The Office of the Lieutenant Governor, the Protocol Office and the Public Affairs Bureau all played a central role in preparations leading up to the Visit. Other Centennial activities included the September 2004 kick off event, the centennial medallion program, the promotion of activities throughout the province, and preparations for the province's official birthday party on September 1, 2005.

Other planning and communications activities during the year cover a wide range of areas, from protecting vulnerable Albertans through anti-bullying and family violence campaigns, to fostering Alberta's economic growth and prosperity, to preserving and protecting Alberta's environment, to ensuring Alberta remains the best place to live, work and raise a family.



Ralph Klein
Premier

Management's Responsibility for Reporting

The Ministry of Executive Council includes Executive Council/Office of the Premier, the Office of the Lieutenant Governor, the Office of the Chief Internal Auditor and the Public Affairs Bureau. Executive Council/Office of the Premier provides policy, planning, communications and administrative support to the Premier and Executive Council, Protocol and the Alberta Order of Excellence Council. Created in 2003-04, the Office of the Chief Internal Auditor provides a centralized internal audit function to government. The Public Affairs Bureau ensures effective communication between government and Albertans.

The executives of the individual entities within the Ministry have the primary responsibility and accountability for the respective entities. Collectively, the executives ensure the Ministry complies with all relevant legislation, regulations and policies.

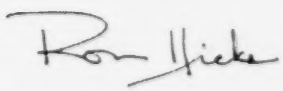
Ministry business plans, annual reports, performance results and the supporting management information are integral to the government's fiscal and business plans, annual report, quarterly reports and other financial and performance reporting.

Responsibility for the integrity and objectivity of the financial statements and performance results for the Ministry rests with the Premier, Minister Responsible for Executive Council. Under the direction of the Minister Responsible, I oversee the preparation of the Ministry's annual report, including financial statements and performance results. The financial statements and the performance results, of necessity, include amounts that are based on estimates and judgments. The financial statements are prepared in accordance with the government's stated accounting policies.

As Deputy Minister, in addition to program responsibilities, I establish and maintain the Ministry's financial administration and reporting functions. The Ministry maintains systems of financial management and internal control, which give consideration to costs, benefits and risks that are designed to:

- provide reasonable assurance that transactions are properly authorized, executed in accordance with prescribed legislation and regulations, and properly recorded so as to maintain accountability of public money;
- provide information to manage and report on performance;
- safeguard the assets and properties of the Province under Ministry administration;
- provide Executive Council, Treasury Board, the Minister of Finance and the Minister Responsible for Executive Council any information needed to fulfill their responsibilities; and
- facilitate preparation of Ministry business plans and annual reports required under the Government Accountability Act.

In fulfilling my responsibilities for the Ministry, I have relied, as necessary, on the executive of the individual entities within the Ministry.



Ron Hicks
Deputy Minister, Executive Council

Highlights

Office of the Chief Internal Auditor

2005 was the first full year of operations for the Office of the Chief Internal Auditor. The Office was created in 2003 to establish a centralized internal audit function for the Alberta government and its agencies, boards and commissions.

The Office assists Government of Alberta management and employees in the effective discharge of their responsibilities by furnishing them with analyses, appraisals, recommendations, and pertinent comments concerning the activities or matters reviewed. The Office focuses on risks across the Government of Alberta and its ministries in order to identify and recommend improvements to risk mitigation processes designed to prevent failed initiatives, financial mismanagement or reputation damage.

During the year, the Office completed 179 audit projects and a number of start up activities. The Office expended $3.5 million in the current year, approximately $1,146,000 less than budgeted. The difference is due to the Office not being able to recruit its full complement of staff and using fewer contracted services than projected.

Public Affairs Bureau

Due to the nature of the Bureau, with communications staff assigned to ministries across government, work completed by Bureau staff covers a full range of areas. The 2004-05 annual report includes an overview of work completed by Bureau staff working on key programs and initiatives across government. Their efforts have helped to:

- encourage Albertans to make the most of 2005 centennial celebrations;
- ensure vulnerable Albertans are protected through initiatives such as the Alberta Roundtable on Family Violence and Bullying, Fetal Alcohol Spectrum Disorder prevention and awareness and supports for lower-income Albertans;
- provide Albertans with the information they need on education, health care, the work place and other core services;
- promote public safety through initiatives such as influenza immunization, traffic safety, and the province-wide Emergency Public Warning System;
- maintain open and accountable government through annual fiscal planning and reporting efforts such as Budget 2005, annual reports and performance measures;
- build opportunities within the province and communicate Alberta's strengths and viewpoints on the national and international stage; and
- foster the continued development and preservation of Alberta's environment, economic advantages and high quality of life.

The Bureau met its 2004-05 spending target of $14.673 million and exceeded the $1.65 million revenue target by $627,000. Higher than projected Queen's Printer sales were due primarily to increase demand for new Occupational Health and Safety products. All performance measures results for 2004-05 are within plus or minus three per cent of 2003-04 levels.

106-00055/

Organizational Chart

Office of the Premier

Office of the Premier / Executive Council

Executive Council
- provides support to the Premier and members of Executive Council in strategic and business planning and policy coordination
- provides leadership to the Alberta Public Service
- provides procedures for decision making and administrative support to Executive Council, its Members and Committees, and support to the Alberta Order of Excellence Council

Protocol Office
- provides programs for senior international visitors and protocol advice for provincial government ceremonial events

Ph: 427-1076 Fax: 427-0305

Public Affairs Bureau

Communications Services
- assigns communications staff to ministries to develop and implement communications plans and programs
- plans, coordinates and executes cross-government communications activities

Communications Resources
- manages the Alberta Government Home Page
- distributes government news releases
- manages the government's Visual Identity Program
- provides technical support for news conferences and announcements

Alberta Queen's Printer
- produces and sells Alberta's laws, the Alberta Gazette, related legal material, and other government publications.

Service Alberta Call Centre
- operates the Service Alberta and Alberta Connects call centres providing Albertans with toll-free access to government

Ph: 427-2754 Fax: 422-4168

Office of the Chief Internal Auditor

- provides centralized internal audit services to government
- performs internal audits, on a risk-prioritized basis, across the Government of Alberta and its ministries in order to identify and recommend improvements to operations and fiscal management

Ph: 644-7185 Fax: 644-4761

Operational Overview

Office of the Chief Internal Auditor

The Mission of the Office of the Chief Internal Auditor is to provide objective and independent assurance and advisory services to the Government of Alberta (including all of the departments and agencies, boards and commissions) regarding the systems, processes and controls used to identify and mitigate risks and to identify improvements to those systems. This work helps ensure the efficient, effective and economical use of Government of Alberta resources, and compliance with Government of Alberta legislation, regulations and policies.

The Office's core business is to perform internal audits, on a risk-prioritized basis, across the Government of Alberta and its ministries in order to identify and recommend improvements to their operations and fiscal management.

The Office has full, free and unrestricted access to all relevant records, properties, systems, policies, procedures, plans and personnel to effectively perform its internal audit responsibilities.

Performance measures for the Office are currently under development. Survey methods and targets are being developed for the following performance measures:

- ministry satisfaction with internal audit services; and
- internal Audit Committee evaluation of internal audit services.

The Office carries out work throughout the Province. The Office has six regional centres and a budget for 50 positions, including entry-level to senior audit staff.

Public Affairs Bureau

The mission of the Public Affairs Bureau is to help the government in its ongoing dialogue with Albertans by providing quality, coordinated and cost-effective communications services. The three core businesses of the Public Affairs Bureau are to:

Help government ministries communicate with Albertans:

- supply professionals to ministries to develop and implement communications programs;
- provide communications planning and consulting to government;
- coordinate communications for priority initiatives and during public emergencies;
- provide specialized writing and editing services; and
- help ministries purchase advertising and graphic design services and coordinate major government advertising campaigns.

Provide Albertans with two-way access to government:

- manage the Service Alberta Call Centre;
- manage the Alberta government home page and Alberta Connects;
- distribute government news releases; and
- provide technical support for major government news conferences and announcements.

Publish and sell Alberta's laws and other materials:

- operate the Queen's Printer Bookstore.

Our clients are:

- Albertans requiring information from government;
- ministry clients using central Bureau and communications branch services;
- Service Alberta Call Centre users; and
- Queen's Printer Bookstore customers.

The Bureau strives to provide a high level of service to clients and the public, and also has programs in place to ensure Bureau staff are well trained and effective in their work. According to 2004 Government of Alberta Employee Survey results, of the 41 questions related to employee satisfaction, the Bureau exceeded the government average in 40 questions and met the average in one question. Highlights include:

- 92 percent of Bureau staff are very or somewhat satisfied overall with their work (compared to the 79 percent government average);
- 88 percent agree that they feel valued as a government employee (compared to the 59 percent government average); and
- 88 percent are satisfied with learning and developmental opportunities (compared to the 68% government average).

2004-2005 KEY ACTIVITIES

Office of the Chief Internal Auditor

GOAL Linked to Core Business – Provide centralized, internal audit services to government

Perform internal audits, on a risk-prioritized basis, across Government of Alberta and its ministries in order to identify and recommend improvements to their operations and fiscal management

The Office of the Chief Internal Auditor was established in mid 2003-04 and completed its first full operating period in 2004-05.

The Office completed 179 audit projects during the year. The focus was on responding to Department requests for audits. Significant audit projects undertaken during the year included examination of controls over expenditures in the areas of expense accounts, contract payments, support payments to, or on behalf of individuals; examination of controls in a major revenue system at an entity; and a review of an information technology system development project.

Recruitment and development of staff is a strategic priority for the Office. On March 31, 2004, the Office had six staff. On April 1, 2004, Alberta Corporate Service Centre transferred 29 audit staff to this Office. Recruitment activities increased the staff complement of the Office to 42 as at March 31, 2005.

2004-2005 KEY ACTIVITIES

Public Affairs Bureau

GOAL 1 Linked to Core Business 1 – Help government ministries communicate with Albertans

Increase Communications with Albertans in the Areas They Identify as Top Priorities

The Public Affairs Bureau assigns staff to communications branches across government to deliver services such as communications planning and support, writing and editing services, and special events coordination. Following are examples of the many projects and initiatives led or supported by Bureau staff in 2004-05.

Education

Communications support was provided to a number of education initiatives, including the launch of the Alberta Centennial Education Savings Plan and the government's new language learning initiative. Albertans were also kept informed about new funding initiatives to reduce class sizes and to support students with severe disabilities and special needs. Post-secondary initiatives included work to inform Albertans on programs such as Campus Alberta, the Access Fund and new centennial graduate scholarship and fellowship programs.

Public Health, Safety and Security

Bureau staff assisted in the launch of an expanded influenza immunization program and expanded public health awareness programs related to West Nile virus, the new provincial breast cancer screening program, the Alberta Tobacco Reduction Strategy, and mobile diabetes screening for Aboriginal communities. Bureau staff also supported the release of the government response to the McDermid report, which outlines the province's action plan on traffic safety, and helped to implement recommendations stemming from the MLA Policing Review, the MLA Corrections Review and the MLA Victims Services review. The Bureau also played an ongoing role in emergency response communications planning for the province and staff worked to ensure emergency response communications plans and teams were prepared to respond to emergency situations.

2005 Alberta Centennial

Staff communicated details of Centennial funding and provided coordination and support to 2005 Centennial celebrations. Projects included: the Ready, Set, Celebrate! launch event at the Alberta Legislature; the renovation of the Jubilee Auditoriums in Edmonton and Calgary; development of a centennial vacation guide and Travel Alberta advertising campaign; the Premier's centennial invitation program; and preparations leading up to the May 2005 Royal Visit.

The Bureau also developed and implemented a Centennial medallion program with financial support from Alberta Gaming. By the end of the program, souvenir centennial medallions will have been distributed to approximately 500 Alberta centenarians and some 700,000 school children, as well as to numerous visiting dignitaries. A public version of the medallion was also created for sale to Albertans.

Children and Families

Support was provided for Fetal Alcohol Spectrum Disorder awareness and prevention and the Alberta Roundtable on Family Violence and Bullying. Bureau staff helped develop a federal/provincial guide to maternity and paternity leave, which is now being used as a model by other provinces, as well as a program to ensure Alberta families are aware of eligibility changes to extended medical, dental and optical benefits offered through government-sponsored programs. Other initiatives include the promotion of 20 new Parent Link Centres across Alberta.

Alberta on the National and International Stage

Bureau staff helped to promote the March 2005 opening of the new Alberta Office in Washington created to protect and advance key areas in the province's political and economic interests. Communications support was also provided to national initiatives such as the Council of the Federation, the Western Premiers' Conference, the First Ministers' meeting on health care and the government's MLA Committee on Strengthening Alberta's Role in Confederation.

Economy and Innovation

Communications initiatives include: developing a series of inserts for Venture magazine to highlight Alberta companies' diversification initiatives; announcing the Innovative Energy Technology Program to support resources development technologies; assisting with labour market and supply initiatives; increasing awareness of the Agrivalue Processing Business Incubator at the Leduc Food Processing Development Centre and providing support for missions to key economic markets such as the United States, China and Korea.

Rural Development and Support

Bureau communications staff provided support to initiatives to raise awareness about rural development initiatives such as the Rural Development Strategy, the "Choice Matters" information campaign, and the province's support of the Alberta beef industry following the discovery of Bovine Spongiform Encephalopathy (BSE) cases in the province.

Energy and the Environment

Communications staff assisted with the launch of Canada's first provincial program for e-recycling and continued to support ongoing programs such as the provincial water strategy, climate change and greenhouse gas reduction programs and year-two of the Alberta Natural Gas Rebate Program.

Low Income and Vulnerable Albertans

Albertans were kept aware of new initiatives launched this year, including a review of the Assured Income for the Severely Handicapped program, new federal-provincial affordable housing programs, an enhanced benefits package and the elimination of health care premiums for seniors, and the Alberta Works program.

Fiscal Reports and Plans

Albertans were kept aware of the government's fiscal health and business plans through Budget 2004 announcements and regular quarterly reports, and through other key initiatives such as the Premier's annual televised address and the It's Your Future public consultation.

GOAL 2 Linked to Core Business 2 – Provide two-way access to government

Make Government Information More Accessible to Albertans

Service Alberta

Service Alberta call centre agents handled approximately one million calls from Albertans dialing the government's main 310-0000 toll-free number, while earning an overall caller satisfaction rating of 99 per cent for the year. Throughout the year, Service Alberta also served as a program-specific call centre to help ministries process high call volumes following special announcements. Improved design and navigation were introduced to the online government telephone directories, along with a new feature that allows users to print up-to-the-minute listings for a specific ministry and/or location. Enhanced navigation on the Alberta government home page was also introduced to make it easier for Albertans to find and use Service Alberta website information and resources.

Alberta Connects

Alberta Connects is an e-mail service that the public can use to ask questions about Alberta government programs and services or to comment on issues of the day. The Alberta Connects web application was rebuilt to allow for a more efficient and coordinated government response to questions and to ensure ease of use by both Albertans and government staff.

Alternative Communications

Bureau staff continued to develop alternative communications resources for Albertans with disabilities. This includes a cross-government guide to services for lower-income Albertans that was made available in audio, text for screen readers and Braille versions.

Internet improvements

Staff within the Public Affairs Bureau and in communications branches across government take part in cooperative efforts to improve existing internet resources for the public and create new options and services. Following is a brief sampling of Internet-related initiatives from the past year that involved Bureau staff:

- A new Premier's Kids Page now offers trivia games, articles, news, fact sheets and other resources to help young Albertans learn more about government and the province.
- An adoptions website was created to support adoptions programs in Alberta. The site encourages Albertans to learn more about the adoption process and also gives adult adoptees, adoptive parents and birth family a way to reunite.
- An interactive site for Alberta's centennial was created to showcase the province's heritage, legacy projects and government and community celebrations, including an online form to register for the Premier's centennial invitation program.
- RSS technology was added to the Alberta government home page to allow users to sign up for continuously-updated bulletins on news of specific interest to them.
- Three new online services were introduced for people seeking jobs in Alberta.

GOAL 3 Linked to Core Business 3 – Publish and sell Alberta's laws and other materials

Deliver Products and Services that Allow us to Meet Customer Needs and Revenue Projections

Specified penalty listings database

The Queen's Printer Bookstore staff worked with Legislative Counsel at Alberta Justice to develop a continuously-updated online database of information of "specified penalty listings" or fines that law enforcement agencies can access with their information systems. The translation of this document from hard copy to electronic format allows law enforcement agencies and police officers anywhere in the province to have a more up-to-date listing of legislated offences that have prescribed penalties or require a court appearance.

Occupational Health and Safety Code

New elements were added to Occupational Health and Safety Code products, such as a fully-searchable CD ROM and Code Explanation Guide.

Point-in-time access to legislation

Subscribers to the government's legislation website, QP Source, can now view Alberta Statutes as they appeared on a specific date, allowing for a point-in-time interpretation of Alberta legislation.

RSS updates for Queen's Printer customers

A new RSS service was added to allow QP Source subscribers to receive automatic updates on products and initiatives of specific interest to them.

AUDITOR GENERAL
Alberta

Report of the Auditor General on the Results of Applying Specified Auditing Procedures to Performance Measures

To the Members of the Legislative Assembly

In connection with the Ministry of Executive Council's performance measures included in the *2004-2005 Annual Report of the Ministry of Executive Council*, I have:

1. Agreed information from reports that originated within the Ministry to source reports. In addition, I tested the procedures used to compile the underlying data into source reports.

2. Checked that the presentation of results is consistent with the stated methodology.

3. Checked that the results presented are comparable to stated targets, and information presented in prior years.

4. Checked that the performance measures, as well as targets, agree to and include results for all of the measures presented in Budget 2004.

As a result of applying the above procedures, I found no exceptions. These procedures, however, do not constitute an audit, and therefore I express no opinion on the performance measures included in the *2004-2005 Annual Report of the Ministry of Executive Council*.

Fred J. Dunn, FCA
Auditor General

Edmonton, Alberta
July 29, 2005

Results Analysis - Overview

Ministry Expense by Core Business

	2004-05 Budget	2004-05 Actual	2003-04 Comparable
	($000)	($000)	($000)
Core Business			
Office of the Premier/Executive Council	5,097	5,192	4,762
Help government ministries communicate with Albertans	9,269	9,184	9,096
Provide Albertans with two-way access to government	3,498	3,449	3,062
Publish and sell Alberta's laws and other materials	1,906	1,719	1,703
Office of the Chief Internal Auditor	4,629	3,561	2,106
	24,399	**23,105**	**20,729**

Results Discussion and Analysis

Office of the Premier / Executive Council

A small over expenditure for the Office of the Premier / Executive Council is due to expenses for the 2005 Royal Visit, memorial services for the late Honourable Lois Hole and changes to the Premier's Chief of Staff and Deputy Minister offices during the year.

Office of the Chief Internal Auditor

On April 1, 2004, certain operations were transferred from the Ministry of Restructuring and Government Efficiency to the Office of the Chief Internal Auditor. This caused delays in recruiting staff and in implementing a full scope of audit activities. The result was a $1.1 million, or 25 per cent, reduction in related expenditures as compared to budget. Revenue is related to billings to other departments for audit services provided. Since the full scope of audit activities was delayed, there was a shortfall in actual revenue compared to budget.

Public Affairs Bureau

Spending for the core business related to publishing and selling Alberta's laws was lower than anticipated because proposed changes to Occupational Health and Safety binders and guides were not implemented. Higher than projected revenues were due to a number of factors, including continued high demand for the Occupational Health and Safety Act, Regulation and Code Binders and the filling of backorders caused by strong interest in the product. Backorders also contributed to a higher than anticipated quantity of stock that was purchased late in 2003-04 but not sold until 2004-05.

Products related to the Traffic Safety Act and Regulations also saw higher than expected demand, including strong sales of the Specified Penalty Listings and Enforcement CD ROM.

PERFORMANCE MEASURES

Office of the Chief Internal Auditor

Performance measures for the Office are currently under development. Survey methods and targets are being developed for the following performance measures:

- ministry satisfaction with internal audit services; and
- internal Audit Committee evaluation of internal audit services.

PERFORMANCE MEASURES

Public Affairs Bureau

The 2004-05 performance measures for the Public Affairs Bureau were compiled using the same process and survey questions as the previous year's measures. All satisfaction results are within plus or minus three per cent of 2003-04 levels. The highest-rated area remains the Service Alberta Call Centre, which received an averaged satisfaction level of 99 per cent.

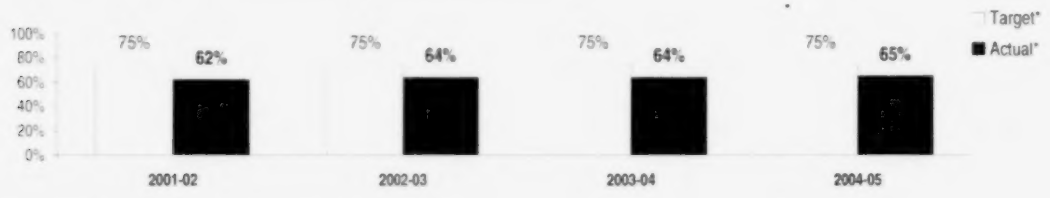
Of the Bureau's eight measures, four are above target, while two are within three per cent of the target. The measure for public satisfaction with government communications in priority areas increased by one per cent over the prior year, while satisfaction with access to government information decreased by three per cent over 2003-04 levels. Both remain below the stated targets; however, those original targets are aggressive given the broad scope of the services being measured and the nature of the area in general.

GOAL 1 Linked to Core Business 1 – Help government ministries communicate with Albertans

Increase Communications with Albertans in the Areas They Identify as Top Priorities

Public Satisfaction with Government Communications in Priority Areas

This measure rates Albertans' satisfaction with information they receive about Alberta government activities in areas that are a priority for them.



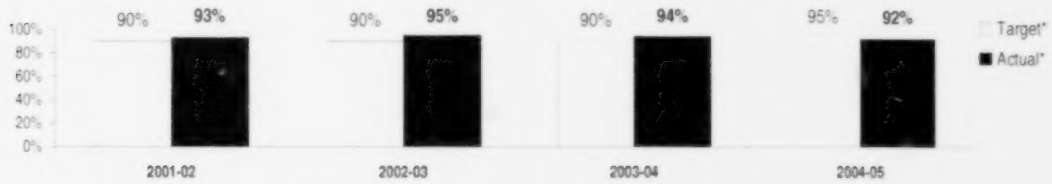
(*Represents the total of "very" and "somewhat" satisfied responses)

Source: Environics

2004-05 results reflect telephone interviews with 1,000 adult Albertans conducted from February 10 to 19, 2005. Respondents were randomly selected from across the province. A sample of this size within the given population produces results that are reliable to within plus or minus 3.0% 19 times in 20. Respondents were asked to choose from very satisfied, somewhat satisfied, somewhat dissatisfied or very dissatisfied. Figures shown reflect the averaged results of multiple questions. "No response" replies are not included in the calculation of results.

Government Client Satisfaction

This measure rates government client satisfaction levels with communications services provided by the Bureau.



(*Represents the total of "very" and "generally" satisfied responses)

Communications directors provided lists of 708 departmental clients. Clients were contacted via e-mail and provided with a link to a web address that allowed them to complete and submit their surveys online. The survey was conducted in April and May 2005. Responses were received from 383 clients. The survey results were compiled internally by the Bureau. Respondents were asked to choose from very satisfied, generally satisfied, generally dissatisfied or very dissatisfied. Figures shown reflect the averaged results of multiple questions. "Doesn't Apply" and "no response" replies are not included in the calculation of results.

Alberta Connects Efficiency

This measure tracks the percentage of Alberta Connects e-mail questions answered within the target response time of 72 hours. Alberta Connects is an e-mail service that allows Albertans to ask questions about any Alberta Government program or service.

(*Represents % of questions receiving responses within 72 hours)

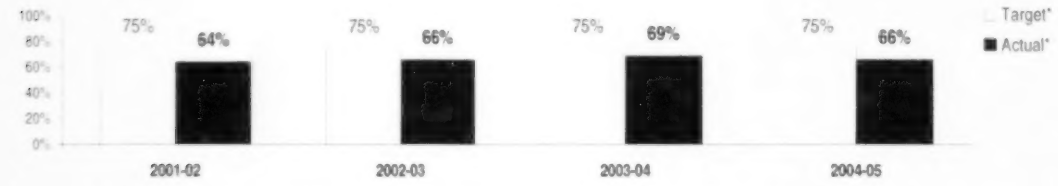
Results reflect the total percentage of Alberta Connects questions answered within 72 hours in the 2004-05 fiscal year. Results are compiled from a database that records the length of time required to answer each question received.

GOAL 2 Linked to Core Business 2 – Provide two-way access to government

Make Government Information More Accessible to Albertans

Public Satisfaction with Access to Government Information

This measure rates Albertans' satisfaction with their ability to access the government information they need, when they need it.



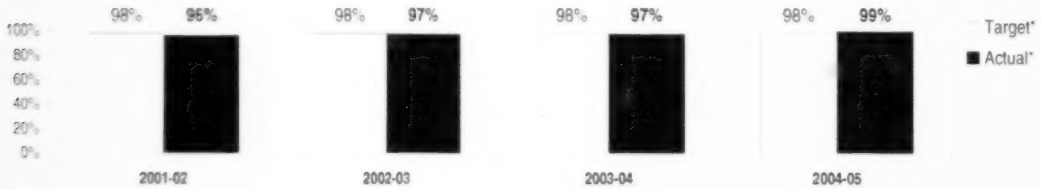
(*Represents the total of "very" and "somewhat" satisfied responses)

Source: Environics

2004-05 results reflect telephone interviews with 1,000 adult Albertans conducted from February 10 to 19, 2005. Respondents were randomly selected from across the province. A sample of this size within the given population produces results that are reliable to within plus or minus 3.0% 19 times in 20. Respondents were asked to choose from very satisfied, somewhat satisfied, somewhat dissatisfied or very dissatisfied. "No response" replies are not included in the calculation of results.

Public Satisfaction with the Service Alberta Call Centre

This measure rates the satisfaction levels of Albertans using the Service Alberta Call Centre to access government and obtain information.

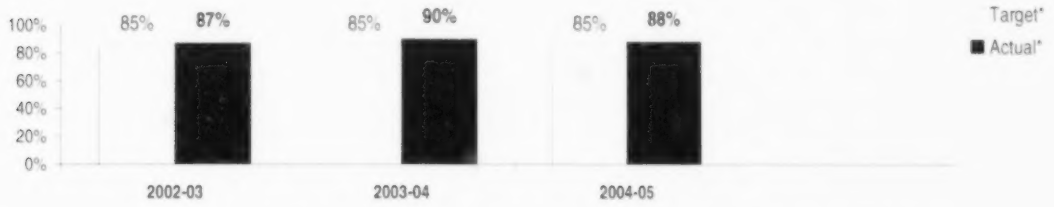


(*Represents the total of "very" and "generally" satisfied responses)

Results reflect the responses of 587 Call Centre users during telephone interviews conducted between April 12 and April 29, 2005. Those surveyed were selected from a total respondent list of 902 names compiled in April when Service Alberta Call Centre users were asked if they would participate in a satisfaction survey. The survey results were compiled internally by the Bureau. The figures shown reflect the averaged results of multiple questions. Respondents were asked to choose from very, generally, not very or not at all. "Doesn't Apply" and "no response" replies are not included in the calculation of results.

User Satisfaction with the Alberta Government Home Page

This measure tracks user satisfaction with the Alberta Government home page by asking them how useful they find the page in helping them locate the information they need. As the main portal to the Alberta government website, the home page offers users access to government news as well as to information posted to the website by ministries across government. The business plan previously referred to this measure as "User Satisfaction with the Alberta Government Website." The wording has been changed to "home page" to isolate the specific part of the website for which the Bureau is responsible.



(*Represents the total of "very" and "somewhat" useful responses) Source: Environics

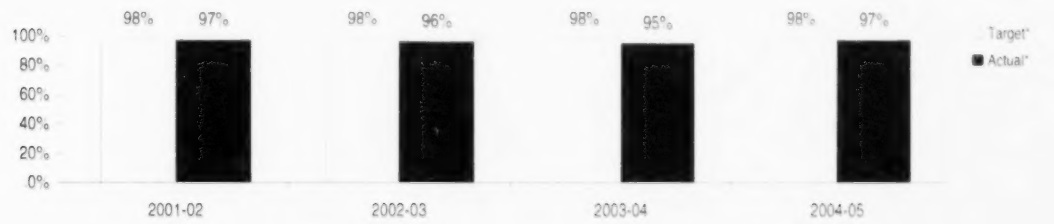
2004-05 results reflect telephone interviews with 1,000 adult Albertans conducted from February 10 to 19, 2005. Respondents were randomly selected from across the province. A sample of this size within the given population produces results that are reliable to within plus or minus 3.1% 19 times in 20. Respondents were first asked whether they had visited the Alberta Government website at www.gov.ab.ca. Those who answered "Yes" were then asked to indicate how useful they found the first page in helping them to locate the information they needed by choosing from very useful, somewhat useful, not very useful or not at all useful. "No response" replies are not included in the calculation of results.

GOAL 3 Linked to Core Business 3 – Publish and sell Alberta's laws and other materials

Deliver Products and Services that Allow us to Meet Customer Needs and Revenue Projections

Customer Satisfaction with the Queen's Printer Bookstore

This measure rates the satisfaction levels of Queen's Printer Bookstore customers with the products and services available.

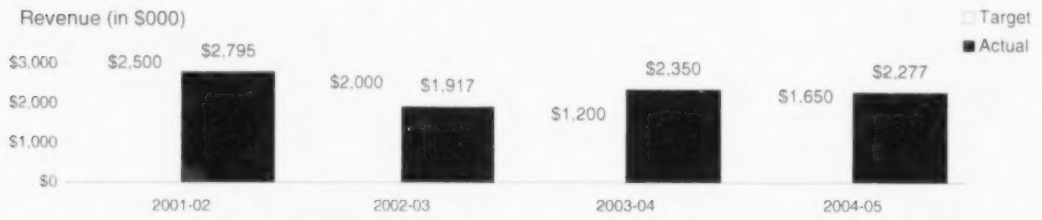


(*Represents the total of "very" and "generally" satisfied responses)

Results were obtained through surveys mailed to a selection of customers who had purchased products from the Bookstore in 2004-05. Respondents were also provided with a web address and given the option of completing an online version of the survey. Of the 975 surveys sent, 197 were returned by mail and 25 were completed online for a total of 222 responses. The survey took place in April and May 2005. The survey results were compiled internally by the Bureau. The figures shown reflect the averaged results of multiple questions. Respondents were asked to choose from very satisfied, generally satisfied, generally dissatisfied or very dissatisfied. "Doesn't Apply" and "no response" replies are not included in the calculation of results.

Meet Queen's Printer Bookstore Revenue Targets

This measure compares authorized revenue projections with the results actually achieved. The Bureau generates revenue through the sale of legislation, government publications and other materials from the Queen's Printer Bookstore. Actual revenue results are taken from the audited financial statements.



Higher than projected revenues for 2003-04 and 2004-05 are mainly due to sales of the revised Occupational Health and Safety legislation.

MINISTRY OF EXECUTIVE COUNCIL

Financial Statements

March 31, 2005

24 Auditor's Report

25 Statement of Operations

26 Statement of Financial Position

27 Statement of Cash Flows

28 Notes to the Financial Statements

32 Schedule 1 - Dedicated Revenue Initiatives

33 Schedule 2 - Expenses Directly Incurred Detailed By Object

34 Schedule 3 - Budget

35 Schedule 4 - Comparison of Expenses – Directly Incurred and Statutory Expenses By Element to Authorized Budget

36 Schedule 5 - Salary and Benefits Disclosure

37 Schedule 6 - Related Party Transactions

38 Schedule 7 - Allocated Costs

Auditor's Report

AUDITOR GENERAL Alberta

To the Members of the Legislative Assembly

I have audited the statement of financial position of the Ministry of Executive Council as at March 31, 2005 and the statements of operations and cash flows for the year then ended. These financial statements are the responsibility of the Ministry's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Ministry of Executive Council as at March 31, 2005 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

, FCA

Auditor General

Edmonton, Alberta
May 20, 2005

MINISTRY OF EXECUTIVE COUNCIL
Statement of Operations

For the year ended March 31, 2005

(in thousands)

	2005		2004
	Budget (Schedule 3)	Actual	Actual (Restated Note 6)
Revenues (Schedule 1)			
Fees, Permits, and Licenses	$ -	$ 1	$ -
Other Revenue	5,279	5,773	4,403
	5,279	5,774	4,403
Expenses - Directly Incurred (Note 2b and Schedule 7)			
Voted (Schedules 2, 4)			
Office of the Premier/Executive Council	5,097	5,206	4,709
Public Affairs	14,673	14,317	13,717
Office of the Chief Internal Auditor	4,629	3,483	2,042
	24,399	23,006	20,468
Valuation Adjustments			
Provision for Employee Benefits	-	99	261
	24,399	23,105	20,729
Net Operating Results	$ (19,120)	$ (17,331)	$ (16,326)

The accompanying notes and schedules are part of these financial statements.

MINISTRY OF EXECUTIVE COUNCIL
Statement of Financial Position

As at March 31, 2005

	(in thousands) 2005	2004 (Restated Note 6)
ASSETS		
Cash	$ 154	$ 355
Accounts Receivable	330	150
Advances	3	-
Inventory for Resale	295	273
	$ 782	$ 778
LIABILITIES		
Accounts Payable and Accrued Liabilities	$ 3,749	$ 3,162
Unearned Revenue	56	61
	3,805	3,223
NET LIABILITIES		
Net Liabilities at Beginning of Year	(2,445)	(1,901)
Net Operating Results	(17,331)	(16,326)
Net Transfer from General Revenues	16,753	15,782
Net Liabilities at End of Year	(3,023)	(2,445)
	$ 782	$ 778

The accompanying notes and schedules are part of these financial statements.

MINISTRY OF EXECUTIVE COUNCIL
Statement of Cash Flows

For the year ended March 31, 2005

	(in thousands) 2005	2004 (Restated Note 6)
Operating Transactions		
Net Operating Results	$ (17,331)	$ (16,326)
Non-cash Items included in Net Operating Results		
Valuation Adjustments	99	261
	(17,232)	(16,065)
Increase in Accounts Receivable and Advances	(183)	-
(Increase) Decrease in Inventory for Resale	(22)	31
Increase in Accounts Payable and Accrued Liabilities	488	550
Decrease in Unearned Revenue	(5)	(3)
Cash applied to Operating Transactions	(16,954)	(15,487)
Financing Transactions		
Net Transfer from General Revenues	16,753	15,782
Change in opening Net Liabilities due to restructuring	-	(156)
	16,753	15,626
(Decrease) Increase in Cash	(201)	139
Cash, Beginning of Year	355	216
Cash, End of Year	$ 154	$ 355

The accompanying notes and schedules are part of these financial statements.

MINISTRY OF EXECUTIVE COUNCIL
Notes to the Financial Statements

For the year ended March 31, 2005

NOTE 1
Authority

The Ministry of Executive Council operates under the authority of the *Government Organization Act*, Chapter G-10, Revised Statutes of Alberta 2000.

NOTE 2
Summary of Significant Accounting Policies and Reporting Practices

The recommendations of the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants are the primary source for the disclosed basis of accounting. These financial statements are prepared in accordance with the following accounting policies that have been established by government for all ministries.

A. Reporting Entity

The reporting entity is the Ministry of Executive Council. This entity consists of the activities of the Office of the Premier/Executive Council, Office of the Chief Internal Auditor and Public Affairs.

All departments of the Government of Alberta operate within the General Revenue Fund (the Fund). The Fund is administered by the Minister of Finance. All cash receipts of departments are deposited into the Fund and all cash disbursements made by departments are paid from the Fund. Net transfer (to) from General Revenues is the difference between all cash receipts and all cash disbursements made.

B. Basis of Financial Reporting

REVENUES

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recorded as unearned revenue.

DEDICATED REVENUE

Dedicated revenue initiatives provide a basis for authorizing spending. Dedicated revenues are shown as credits or recoveries in the details of the Government Estimates for a supply vote. If actual dedicated revenues are less than budget and total voted expenses are not reduced by an amount sufficient to cover the deficiency in dedicated revenues, the following year's voted expenses are encumbered. If actual dedicated revenues exceed budget, the Ministry may, with the approval of the Treasury Board, use the excess revenue to fund additional expenses on the program. Schedule 1 discloses information on the Ministry's dedicated revenue initiatives.

EXPENSES

Directly Incurred

Directly incurred expenses are those costs the Ministry has primary responsibility and accountability for, as reflected in the Government's budget documents.

In addition to program operating expenses like salaries, supplies, etc., directly incurred expenses also include:

- pension costs which comprise the cost of employer contributions for current service of employees during the year.
- valuation adjustments which include changes in the valuation allowances used to reflect financial assets at their net recoverable or other appropriate value. Valuation adjustments also represent the change in management's estimate of future payments arising from obligations relating to vacation pay, guarantees and indemnities.

Incurred by Others

Services contributed by other entities in support of the Ministry's operations are disclosed in Schedule 7.

ASSETS

Financial assets of the Ministry are limited to financial claims, such as advances to and receivables from other organizations, employees and other individuals as well as inventories held for resale. Accounts receivable are unsecured and non-interest bearing. Inventories consist of statutes, pamphlets and other publications held for resale. Cost is determined by the first in, first out basis.

Assets acquired by right are not included. The threshold for capitalizing new systems development is $100,000 and the threshold for all other tangible capital assets is $5,000 (2004 - $15,000). All land is capitalized. The Ministry has no tangible capital assets that meet these thresholds.

LIABILITIES

Liabilities represent all financial claims payable by the Ministry at fiscal year end.

NET LIABILITIES

Net liabilities represents the difference between the carrying value of assets held by the Ministry and its liabilities.

VALUATION OF FINANCIAL ASSETS AND LIABILITIES

Fair value is the amount of consideration agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act.

The fair values of cash, accounts receivable, advances, accounts payable and accrued liabilities are estimated to approximate their carrying values because of the short term nature of these instruments.

NOTE 3
Contractual Obligations

(in thousands)

	2005	2004
Service contracts	$ 80	$144

NOTE 4
Payments Under Agreement

(in thousands)

The Ministry has entered into an agreement pursuant to Section 25 of the *Financial Administration Act*, which approves that the federal responsibility for the expenses for the Office of the Lieutenant Governor, received and forming part of the General Revenue Fund, may be paid from the General Revenue Fund in accordance with the terms of the program administered by the Office of the Lieutenant Governor, and that the aggregate of all payments made shall not be more than the total amount held or receivable by the Crown under the program. Total expenses under the agreement was $11 (2004 - $0).

NOTE 5
Defined Benefit Plans

(in thousands)

The Ministry participates in the multi-employer pension plans, Management Employees Pension Plan and Public Service Pension Plan. The Ministry also participates in the multi-employer Supplementary Retirement Plan for Public Service Managers. The expense for these pension plans is equivalent to the annual contribution of $1,402 for the year ended March 31, 2005 (2004 - $1,171).

At December 31, 2004, the Management Employees Pension Plan reported a deficiency of $268,101 (2003 - $290,014) and the Public Service Pension Plan reported a deficiency of $450,068 (2003 - $584,213). At December 31, 2004, the Supplementary Retirement Plan for Public Service Managers had an actuarial surplus of $9,404 (2003 - $9,312).

The Ministry also participates in two multi-employer Long Term Disability Income Continuance Plans. At March 31, 2005, the Bargaining Unit Plan reported an actuarial deficiency of $11,817 (2004 - $9,766) and the Management, Opted Out and Excluded Plan an actuarial surplus of $3,208 (2004 - $1,298). The expense for these two plans is limited to employer's annual contributions for the year.

NOTE 6
Comparative Figures

Certain 2004 figures have been reclassified to conform to the 2005 presentation.

Effective April 1, 2004, certain operations of the Office of the Chief Internal Auditor were transferred to Executive Council from Restructuring and Government Efficiency. Also,

effective April 1, 2004, a portion of Alberta Finance's communication budget was transferred to Public Affairs. Comparatives for 2004 have been restated as if the Ministry has always been assigned with its current responsibilities. Net liabilities on April 1, 2003 have been restated as follows:

Net liabilities, April 1, 2003, as previously stated	$1,745
Liabilities transferred with the Office of the Chief Internal Auditor	156
Net liabilities, April 1, 2003, as restated	$1,901

NOTE 7
Approval of Financial Statements

The financial statements were approved by the Senior Financial Officer and the Deputy Minister.

Schedule to Financial Statements

Schedule 1

Dedicated Revenue Initiatives

Year ended March 31, 2005

(in thousands)

	2005		
	Authorized Dedicated Revenues	Actual Dedicated Revenues	(Shortfall)/ Excess
Public Affairs			
2.0.4 Queen's Printer Bookstores - Revenue	$ 1,650	$ 2,277	$ 627
3.0.1 Office of the Chief Internal Auditor	3,629	3,483	(146)
	$ 5,279	$ 5,760	$ 481

Following is a brief description of each dedicated revenue initiative:

2.0.4 The Queen's Printer Bookstore generates revenue through the sale of legislation documents and other government publications.

3.0.1 Office of the Chief Internal Auditor's revenue is generated through a cost allocation formula billed to other Government of Alberta Ministries for internal audit services.

The revenue and expenses of these initiatives are included in the Ministry's revenues and expenses.

Schedule to Financial Statements

Schedule 2

Expenses - Directly Incurred Detailed by Object

Year ended March 31, 2005

(in thousands)

	2005 Budget	2005 Actual	2004 Actual (Restated Note 6)
Voted			
Salaries, Wages and Employee Benefits	$ 19,444	$ 18,549	$ 16,985
Supplies and Services	4,781	4,263	3,961
Supplies and Services from Support Service Arrangements with Related Parties (a)	33	50	41
Financial Transactions and Other	141	144	141
Total Voted Expenses before Recoveries	24,399	23,006	21,128
Less Recovery for Office of the Chief Internal Auditor	-	-	(660)
	$ 24,399	$ 23,006	$ 20,468
Statutory			
Valuation adjustments			
Provision for Employee Benefits	$ -	$ 99	$ 261

(a) The Ministry receives financial and administrative services from the Department of Finance and the Department of Restructuring and Government Efficiency.

Schedule to Financial Statements

Schedule 3

Budget

Year ended March 31, 2005

(in thousands)

	2004-2005 Estimates	Authorized Supplementary (a)	2004-2005 Authorized Budget
Revenues			
Fees, Permits and Licenses	$ -	$ -	$ -
Other Revenue	5,279	-	5,279
	5,279	-	5,279
Expenses			
Voted Expenses			
Office of the Premier/Executive Council	5,097	75	5,172
Public Affairs	14,673	-	14,673
Office of the Chief Internal Auditor	4,629	-	4,629
	24,399	75	24,474
Statutory Expenses			
Valuation Adjustments			
Provision for Vacation Pay	-	-	-
Total Expenses	24,399	75	24,474
Net Operating Results	$ (19,120)	$ (75)	$ (19,195)

(a) Supplementary Estimates were approved on March 24, 2005.

MINISTRY OF EXECUTIVE COUNCIL

Schedule to Financial Statements

Schedule 4

Comparison of Expenses -
Directly Incurred and Statutory Expenses by Element to Authorized Budget

Year ended March 31, 2005

(in thousands)

	2004-2005 Estimates	Authorized Supplementary (a)	2004-2005 Authorized Budget	2004-2005 Actual (b)	Unexpended (Over Expended)
Voted Expense					
Office of the Premier/Executive Council					
1.0.1 Office of the Premier/Executive Council	$ 4,836	$ -	$ 4,836	$ 4,856	$ (20)
1.0.2 Office of the Lieutenant Governor	261	75	336	350	(14)
	5,097	75	5,172	5,206	(34)
Public Affairs					
2.0.1 Support Services	1,141	-	1,141	1,136	5
2.0.2 Communication Services	8,527	-	8,527	8,411	116
2.0.3 Communications Resources	2,279	-	2,279	2,226	53
2.0.4 Queen's Printer	1,792	-	1,792	1,606	186
2.0.5 Service Alberta Call Centre	934	-	934	938	(4)
	14,673	-	14,673	14,317	356
3.0.1 Office of the Chief Internal Auditor	4,629	-	4,629	3,483	1,146
Total Voted Expenses	$ 24,399	$ 75	$ 24,474	$ 23,006	$ 1,468
Statutory Expenses					
Valuation Adjustments	-	-	-	99	(99)
	$ -	$ -	$ -	$ 99	$ (99)

(a) Supplementary Estimates were approved on March 24, 2005.

(b) Includes achievement bonus of $842.

Schedule to Financial Statements

Schedule 5

Salary and Benefits Disclosure

Year ended March 31, 2005

	2005				2004
	Base Salary (1)	Other Cash Benefits (2)	Other Non-cash Benefits (3)	Total	Total
Senior Officials					
Deputy Minister (4) (5)	$216,984	$ 46,432	$ 38,581	$301,997	$283,471
Chief of Staff (4) (5)	151,153	10,283	31,044	192,480	232,487
Director, Southern Alberta Office	89,544	13,164	18,275	120,983	118,452
Deputy Secretary to Cabinet (4)	140,268	27,494	26,811	194,573	193,539
Managing Director, Public Affairs	127,932	31,484	24,789	184,205	183,861
Executives					
Office of the Premier/Executive Council:					
Director of Communications (6)	37,258	16,051	8,041	61,350	66,154
Deputy Chief of Staff (7)	107,811	16,269	19,510	143,590	137,133
Chief of Protocol	98,736	14,514	20,260	133,510	128,636
Executive Director, Policy Coordination	97,344	14,310	19,976	131,630	118,939
Chief Internal Auditor (8)	152,796	22,842	8,893	184,531	131,405
Public Affairs					
Executive Director, Communications Resources	113,328	16,093	22,920	152,341	148,415
Executive Director, Corporate Communications	106,620	15,140	21,268	143,028	114,496
Director, Human Resources and Administration	113,328	18,768	22,800	154,896	142,616

(1) Base salary includes regular base pay.

(2) Other cash benefits include bonuses, vacation payouts, overtime and lump sum payments.

(3) Other non-cash benefits include the government's share of all employee benefits and contribution or payments made on behalf of employees including pension, health care, dental coverage, group life insurance, short and long term disability plans, professional memberships and tuition fees.

(4) Automobile provided, no dollar amount included in other non-cash benefits.

(5) The position was occupied by two individuals during the year.

(6) The position was vacant from October 7, 2003 to November 30, 2004.

(7) The position was occupied by three individuals during the year.

(8) The position was occupied starting July 15, 2003.

MINISTRY OF EXECUTIVE COUNCIL

Schedule to Financial Statements

Schedule 6

Related Party Transactions

Year ended March 31, 2005

(in thousands)

Related parties are those entities consolidated or accounted for on a modified equity basis in the Province of Alberta's financial statements. Related parties also include management in the Ministry.

The Ministry and its employees paid or collected certain taxes and fees set by regulation for permits, licenses and other charges. These amounts were incurred in the normal course of business, reflect charges applicable to all users, and have been excluded from this Schedule.

The Ministry had the following transactions with related parties recorded on the Statement of Operations and the Statement of Financial Position at the amount of consideration agreed upon between the related parties:

	Other Entities	
	2005	2004 (Restated Note 6)
Revenues		
Other	$ 3,664	$ 2,434
Expenses directly incurred		
Other Services	$ 544	$ 554
Receivable from		
Other Government Departments	$ 249	$ 30

The above transactions do not include support service arrangement transactions disclosed in Schedule 2.

The Ministry also had the following transactions with related parties for which no consideration was exchanged. The amounts for these related party transactions are estimated based on the costs incurred by the service provider to provide the service. These amounts are not recorded in the financial statements and are disclosed in Schedule 7.

	Other Entities	
	2005	2004
Expenses - Incurred by Others		
Accommodation	$ 461	$ 397
Legal	12	30
Air Transportation	1,478	1,970
	$ 1,951	$ 2,397

MINISTRY OF EXECUTIVE COUNCIL
Schedule to Financial Statements

Schedule 7

Allocated Costs - Expenses incurred by Others and Valuation Adjustments

Year ended March 31, 2005
(in thousands)

	2005							2004
		Expenses incurred by Others			Valuation Adjustments			(Restated Note 6)
	Expenses[1]	Accomodation Costs	Legal Services	Air Transportation	Vacation pay	Banked Overtime	Total Expenses	Total Expenses
Office of the Premier Executive Council	$ 5,206	$ 12	$ 4	$ 1,478	$ (16)	$ 2	$ 6,686	$ 6,761
Public Affairs Bureau	14,317	316	8	-	(61)	41	14,676	14,259
Office of the Chief Internal Auditor	3,483	133	-	-	58	20	3,694	2,106
	$ 23,006	$ 461	$ 12	$ 1,478	$ 36	$ 63	$ 25,056	$ 23,126

1) Expenses - Directly Incurred as per Statement of Operations, excluding valuation adjustments.

ALPHABETICAL LISTING

Entities' Financial Statements in Ministry 2004-05 Annual Reports

Entities Included in the Consolidated Government Reporting Entity

Ministry, Department, Fund or Agency	Ministry Annual Report
Agriculture Financial Services Corporation	Agriculture Food and Rural Development
Alberta Alcohol and Drug Abuse Commission	Health and Wellness
Alberta Capital Finance Authority	Finance
Alberta Energy and Utilities Board	Energy
Alberta Foundation for the Arts	Community Development
Alberta Gaming and Liquor Commission	Gaming
Alberta Government Telephones Commission	Finance
Alberta Heritage Foundation for Medical Research Endowment Fund	Finance
Alberta Heritage Savings Trust Fund	Finance
Alberta Heritage Scholarship Fund	Finance
Alberta Heritage Science and Engineering Research Endowment Fund	Finance
Alberta Historical Resources Foundation	Community Development
Alberta Insurance Council	Finance
Alberta Pensions Administration Corporation	Finance
Alberta Petroleum Marketing Commission	Energy
Alberta Research Council Inc.	Innovation and Science
Alberta Risk Management Fund	Finance
Alberta School Foundation Fund	Education
Alberta Science and Research Authority	Innovation and Science
Alberta Securities Commission	Finance
Alberta Social Housing Corporation	Seniors and Community Supports
Alberta Sport, Recreation, Parks and Wildlife Foundation	Community Development
Alberta Treasury Branches	Finance
ATB Investment Services Inc.	Finance

[1] The Crop Reinsurance Fund of Alberta was merged into the Agricultural Financial Services Corporation, effective April 1, 2003

Ministry, Department, Fund or Agency	Ministry Annual Report
Child and Family Services Authorities:	Children's Services
• Calgary and Area Child and Family Services Authority	
• Central Alberta Child and Family Services Authority	
• East Central Alberta Child and Family Services Authority	
• Edmonton and Area Child and Family Services Authority	
• North Central Alberta Child and Family Services Authority	
• Northeast Alberta Child and Family Services Authority	
• Northwest Alberta Child and Family Services Authority	
• Southeast Alberta Child and Family Services Authority	
• Southwest Alberta Child and Family Services Authority	
• Metis Settlements Child and Family Services Authority	
Credit Union Deposit Guarantee Corporation	Finance
Crop Reinsurance Fund of Development	Agriculture, Food and Rural Development
Department of Agriculture, Food and Rural Development	Agriculture, Food and Rural Development
Department of Children's Services	Children's Services
Department of Community Development	Community Development
Department of Education	Education
Department of Energy	Energy
Department of Finance	Finance
Department of Gaming	Gaming
Department of Health and Wellness	Health and Wellness
Department of Innovation and Science	Innovation and Science
Department of Seniors and Community Supports	Seniors and Community Supports
Department of Solicitor General	Solicitor General
Department of Sustainable Resource Development	Sustainable Resource Development
Environmental Protection and Enhancement Fund	Sustainable Resource Development
Gainers Inc.	Finance
Government House Foundation	Community Development
Historic Resources Fund	Community Development
Human Rights, Citizenship and Multiculturalism Education Fund	Community Development
iCORE Inc.	Innovation and Science
Lottery Fund	Gaming
Ministry of Advanced Education [2]	Advanced Education
Ministry of Aboriginal Affairs and Northern Development [2]	Aboriginal Affairs and Northern Development
Ministry of Agriculture, Food and Rural Development	Agriculture, Food and Rural Development
Ministry of Children's Services	Children's Services

[2] Ministry includes only the department so separate department financial statements are not necessary.

Ministry, Department, Fund or Agency	Ministry Annual Report
Ministry of Community Development	Community Development
Ministry of Economic Development [2]	Economic Development
Ministry of Education	Education
Ministry of Energy	Energy
Ministry of Environment [2]	Environment
Ministry of Finance	Finance
Ministry of Executive Council [2]	Executive Council
Ministry of Gaming	Gaming
Ministry of Government Services [2]	Government Services
Ministry of Health and Wellness	Health and Wellness
Ministry of Human Resources and Employment [2]	Human Resources and Employment
Ministry of Infrastructure and Transportation [2]	Infrastructure and Transportation
Ministry of Innovation and Science	Innovation and Science
Ministry of International and Intergovernmental Relations [2]	International and Intergovernmental Relations
Ministry of Justice [2]	Justice and Attorney General
Ministry of Municipal Affairs [2]	Municipal Affairs
Ministry of Restructuring and Government Efficiency [2]	Restructuring and Government Efficiency
Ministry of Seniors and Community Supports	Seniors and Community Supports
Ministry of Solicitor General	Solicitor General
Ministry of Sustainable Resource Development	Sustainable Resource Development
N.A. Properties (1994) Ltd.	Finance
Natural Resources Conservation Board	Sustainable Resource Development
Persons with Developmental Disabilities Community Boards:	Seniors and Community Supports
• Calgary Region Community Board	
• Central Region Community Board	
• Edmonton Region Community Board	
• Northeast Region Community Board	
• Northwest Region Community Board	
• South Region Community Board	
Persons with Developmental Disabilities Provincial Board	Seniors and Community Supports
Provincial Judges and Masters in Chambers Reserve Fund	Finance
Supplementary Retirement Plan Reserve Fund	Finance
Victims of Crime Fund	Solicitor General
Wild Rose Foundation	Community Development

[2] Ministry includes only the department so separate department financial statements are not necessary.

Entities Not Included in the Consolidated Government Reporting Entity

Fund or Agency	Ministry Annual Report
Alberta Cancer Board	Health and Wellness
Alberta Foundation for Health Research	Innovation and Science
Alberta Heritage Foundation for Medical Research	Innovation and Science
Alberta Heritage Foundation for Science and Engineering Research	Innovation and Science
Alberta Mental Health Board	Health and Wellness
Alberta Teachers Retirement Fund Board	Education
Improvement Districts' Trust Account	Municipal Affairs
Local Authorities Pension Plan	Finance
Long-Term Disability Income Continuance Plan – Bargaining Unit	Human Resources and Employment
Long-Term Disability Income Continuance Plan – Management, Opted Out and Excluded	Human Resources and Employment
Management Employees Pension Plan	Finance
Provincial Judges and Masters in Chambers Pension Plan	Finance
Provincial Judges and Masters in Chambers (Unregistered) Pension Plan	Finance
Public Post Secondary Institutions	Advanced Education
Public Service Management (Closed Membership) Pension Plan	Finance
Public Service Pension Plan	Finance
Regional Health Authorities	Health and Wellness
Public Service Pension Plan	Finance
Regional Health Authorities	Health and Wellness
School Boards	Education
Special Areas Trust Account	Municipal Affairs
Special Forces Pension Plan	Finance
Supplementary Retirement Plan for Public Service Managers	Finance
Workers' Compensation Board	Human Resources and Employment

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